

CV AND STATEMENT – DIRECTOR 2020

NAME:	Mr Robbie BLAU
OCCUPATION:	Chief Executive Officer
QUALIFICATIONS:	B.Com, LLB (Cum Laude), HDip Tax Law
MORIAH RELATIONSHIPS:	Daughter in Year 12 - Moriah Daughter – Old Collegian Moriah (2019) Son – Old Collegian Moriah (2019) Son – Old Collegian Moriah (2019)
MORIAH DEPUTY PRESIDENT:	▪ SINCE MAY 2018
MORIAH BOARD MEMBER:	▪ SINCE 2016
CURRENT COMMITTEE MEMBER:	<ul style="list-style-type: none"> ▪ Member of Corporate Governance Committee since 2016 ▪ Member of Debtors & Fee Support Committee since 2019 ▪ Member of Education Consultative Committee since 2016 ▪ Member of Finance & Audit Committee since 2016 ▪ Member of Jewish Life & Learning Consultative Committee since 2017 ▪ Member of Remuneration Committee since 2018 ▪ Member of Survey Committee since 2019
PAST COMMITTEE MEMBER:	<ul style="list-style-type: none"> ▪ Member College Principal Selection Committee 2018 ▪ Member of Head of High School Selection Committee 2020 ▪ Member of Capital Management & Assets Joint Committee 2018 ▪ Member of High School Re-Structure Committee 2017 ▪ Member of Nominations Committee 2018 – 2019
PERSONAL BIO:	<p>Bachelor of Commerce (Accounting and Law), Bachelor of Laws (Cum Laude) from the University of the Witwatersrand, Higher Diploma in Tax Law from Johannesburg University</p> <p>Mr Blau has been the CEO of ASX-listed company SG Fleet since July 2006. Robbie has significant experience in the fleet management and leasing industry. Previously, Robbie was Managing Director of Nucleus Corporate Finance in South Africa, which he founded in 1999. During his time at Nucleus Corporate Finance, Robbie advised South African listed entity Super Group Limited on corporate advisory and strategic projects. Prior to that, Robbie worked with the Operations Director of South African Breweries Limited and practised as a commercial attorney for five years at Werksmans Attorneys in South Africa.</p> <p>Robbie was the founding Chairman of The National Automotive Leasing & Salary Packaging Association. This body represents the leading Salary Packaging Companies in Australia.</p>

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Robbie is the Deputy President of Moriah College since 28 May 2018 and has been a member of the Moriah College Board of Directors since March 2016.

STATEMENT (2020):

I have been a parent at and passionate advocate of Moriah College since my family arrived in Australia in 2006.

I firmly believe that Moriah is one of the most important and critical organisations in our Jewish Community, simply because providing the highest quality Modern Orthodox Jewish and Secular education to our children is central to ensuring the longevity and sustainability` of a thriving Sydney Jewish community that places young, educated leaders at the forefront of community engagement and positive change.

I have been privileged to serve on the Board of Moriah since 2016. I joined the Board with a simple goal: “I will strive to make a positive contribution around the Board table, with the intention that one day I will leave the institution in a better place than when I arrived – always keeping student success and wellbeing at the centre of every decision.”

I have had many years of strategic, commercial, operational, finance and legal experience in both commercial and communal organisations which I bring to my roles on the Moriah board and subcommittees.

I have worked hard together with the current board and executive to deliver a significant number of positive changes to the College over the past few years.

Importantly, our journey has a long way to go. I would be honoured to be given the opportunity to continue to apply my knowledge and experience, as I endeavour to make a meaningful contribution to the long-term success and sustainability of our school and its students.

CV AND STATEMENT – DIRECTOR 2020

NAME: Mr Warren JACOBSON

OCCUPATION: Chief Executive Officer, Camp Australia

QUALIFICATIONS: Qualifications: BBUS, LLB (CA), AGSM EMBA

**MORIAH
RELATIONSHIPS:** Son in Year 8 – Moriah
Son in Year 6 – Moriah
Son in Year 4 – Moriah

**STATEMENT
(2020):** **Experience and Capability**

I am a committed and enthusiastic Moriah parent eager to engage with the school in a formal capacity, through the Board, to contribute to the school's success.

As someone who is not a Moriah alumnus, I had reservations about the school in making the decision where to send my children. With three boys attending the school, two in Primary and one in High School, despite my initial reservations, which were unfounded, I have become a strong supporter of the school. My support is anchored on the extent to which my children have found happiness and a sense of belonging as a part of the school community.

Notwithstanding this, the Board is aware of the concerns that I (with others) have shared regarding elements of the school's governance, direction, performance and operating modus operandi. I have shared perspectives on how these concerns might be addressed and through my engagement with the President and members of the Board, I am encouraged that some action is underway to address perceived shortcomings. However, the changing nature of stakeholder expectations and a commitment to continuous improvement means that there is no final destination in this journey and there remains lots more to be done.

As a qualified lawyer and accountant, with a Masters of Business Administration who has credentialled myself as an experienced and successful education entrepreneur and business operator, I believe I bring a complementary set of skills and experience to the administration and governance of Moriah College.

I have wide education sector experience from early childcare through to higher education. As an experienced Chief Executive Officer, I understand the challenges of leading an operating entity and the cultural aspects of leading teachers and academics. As a Director of companies in publicly listed and private equity sponsored environments, I have experience in balancing corporate and academic governance and have operated a variety of models that I can draw on in contributing to the governance of the school.

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Complementing my experience in leadership of large, mature and national education businesses I am an avid investor in early stage businesses with a bias to those focused on the changing nature of work and education, and on connecting education and employment. I use my experience and network as a business founder, Director and Chief Executive to actively advise and mentor founders and leadership teams. Through my portfolio and active engagement in the EdTech start-up ecosystem, I am exposed to themes at the cutting edge of education and technology.

My current portfolio includes:

- Art of Smart (<https://artofsmart.com.au/>): K-12 tutoring, mentoring and exam preparation
- With You With Me (<https://www.withyouwithme.com/>): equipping military veterans with digital skills and employment opportunities
- Practera (<https://practera.com/>): industry leading experiential learning programs and platform
- BibliU (<https://bibliu.com/>): democratising access to online higher education textbooks
- Chatterize (<https://www.chatterize.com/>): immersion English language learning in China

I am an Advisory Board member of Practera and Art of Smart.

Please accept my nomination for a seat on the Board of Moriah College.

CV: See copy of CV attached

WARREN JACOBSON

Strategic Leadership | Transforming Teams | Growth Focus

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 +61 (0) 408 400 777
 eduvestcorp@gmail.com



PROFILE

- An experienced Chief Executive Officer (BBUS, LLB (CA), AGSM eMBA) and results oriented leader with a successful track record in strategy development and business execution.
- By building and harnessing the power of great teams, I have demonstrated achievement at all stages of the business development lifecycle from start up, to maturity and sale.
- As a Director and Chief Executive of publicly listed and private equity owned companies, I have considerable experience in corporate governance and stakeholder management.
- Over 20 years of education sector experience including as founder and then Chief Executive of Kaplan Professional Education in Australia and Managing Director, Australasia of Study Group.
- An active early stage investor with a bias to businesses focused on the changing nature of work and education and on connecting education and employment. I use my experience and network as a business founder, Director and Chief Executive to advise and mentor founders and leadership teams.
- Current portfolio of education related investments includes With You With Me, Hatch, Practera (Advisory Board Member), BibliU, Art of Smart (Advisory Board Member) and Chatterize.



EXECUTIVE CAREER SNAPSHOT

Chief Executive Officer <i>Camp Australia</i>	July 2020 – present
Managing Director, Development Australasia	Jan 2017 – June 2020
Managing Director, ANZ	May 2012 – Dec 2016
Managing Director, CE <i>Study Group Australia</i>	Oct 2009 – Apr 2012
Chief Executive Officer <i>Kaplan Professional</i>	April 2006 – Dec 2008



PROFESSIONAL SNAPSHOT

Chief Executive Officer

Camp Australia

Camp Australia is the largest provider of before school, after school and vacation care in Australia supporting over 600 school communities nationally.

- Working with Bain Capital to lead the turnaround of the business.
- Reset business strategy
- Rebuilt the leadership team.
- Implementation of a new operating model, governance and risk framework.

Managing Director, Development

Study Group Australia

Study Group is a leading higher education pathway provider partnering with Australia's best universities to deliver higher education programs to international students, *employing 1500 staff and delivering c. \$300M in annual revenue and \$80M in EBITDA*

- Strategic leadership role driving equity value through new business development.
- Lead Australia and New Zealand role in global private equity sale process.
- Lead sale and closure of non-core businesses.
- ANZ leadership succession planning including design of operations and governance framework.

Managing Director, ANZ

Study Group Australia

Study Group is a leading higher education pathway provider partnering with Australia's best universities to deliver higher education programs to international students, employing 1500 staff and delivering c. \$300M in annual revenue and \$80M in EBITDA

- Business leadership through two private equity ownership cycles.
- Lead new University Partnership development.
- Lead relationship management and governance of education partnerships with University of Sydney, Western Australia, Waikato, Auckland, Flinders University, Australian National University and Charles Sturt University.
- Lead development and execution of strategic plans focused on building organisational culture, brand, program portfolio and geographic expansion.
- Member of Global Executive Leadership team accountable for stewardship of global business.

Chief Executive Officer

Kaplan Professional

Kaplan Professional is the largest provider of education to the financial services, real estate and mortgage broking industries with over 250 staff, Revenue of over \$100M and EBITDA of over \$15M

- Founder of Tribeca Learning, which was acquired by global education company Kaplan Professional.
- Built business from start up to leading provider of professional education in Australia.
- Business leadership role driving operational change and implementing new lines of business

to grow revenue and profitability.

- Lead stakeholder communication strategy in publicly listed environment.
- Strategic M&A accountability leading the identification, evaluation, negotiation, acquisition and integration of businesses to drive strategy and earnings growth.



EARLIER CAREER HISTORY

Director Corporate and Strategy <i>Tribeca Learning Limited (ASX: TBC)</i>	2005 to 2006
Chief Financial Officer <i>Tribeca Learning Limited (ASX: TBC)</i>	2000 to 2005
Senior Taxation Advisor <i>Arthur Andersen</i>	1997 to 2000



EDUCATION

Executive MBA (2005)	The Australian Graduate School of Management
Chartered Accounting Qualification (CA) (1999)	Institute of Chartered Accountants Australia
Bachelor of Business Bachelor of Law (Hons) (1997)	University of Technology, Sydney
Higher School Certificate (1991)	Masada College

CV AND STATEMENT – DIRECTOR 2020

NAME:	Mr Dan KRAMER
OCCUPATION:	Partner, Thomson Geer
QUALIFICATIONS:	Qualifications: BA (Economics), LLB, Higher Diploma in Company Law
MORIAH RELATIONSHIPS:	Son in Year 9 – Moriah Daughter in Year 9 – Moriah Son in Year 6 – Moriah
MORIAH BOARD MEMBER:	▪ SINCE JUNE 2019
CURRENT MORIAH COMMITTEE MEMBER:	▪ Member of the Corporate Governance Committee since 2019 ▪ Member of the Government Funding Committee since 2019 ▪ Member of the Jewish Life & Learning Consultative Committee since 2019
STATEMENT (2020):	<p>I have always looked for ways to get involved in Jewish life and learning and to make a contribution in any way possible. I been involved in the Sydney Jewish communal affairs since 2008, including serving on the board of Kensington Shule Inc from 2008-2013, as a current board member of Dover Heights Shule Inc since 2014 and on the board of Moriah in 2019/20.</p> <p>With over 22 years' experience as a corporate lawyer, I bring an innovative, pragmatic and solution-oriented approach to advising private equity funds, large and medium sized companies, and other business entities clients' on their M&A transactions. I also advise clients on general corporate and commercial matters, including a variety of corporate governance matters.</p> <p>It would be a privilege to the continue to serve on the board of Moriah and to contribute and support its dynamic leadership team, led by Rabbi Smukler, in their ongoing commitment to excellence in education based on the college's ethos and core values.</p>
CV:	See copy of CV attached

Dan Kramer

4A Gilbert Street, Dover Heights NSW 2030 • 0415 645 999 • dkramer@tglaw.com.au

QUALIFICATIONS

BA (Economics) 1992

Bachelor of Laws (LLB) 1994

Higher Diploma in Company Law 2003

- All degrees and higher diploma were completed at the University of the Witwatersrand, Johannesburg.
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PROFESSIONAL EXPERIENCE

Partner, Kramer & Villon Lawyers (Johannesburg, South Africa) 1998 – 2004

- Dan was a founding partner of a highly regarded boutique practice in Johannesburg (South Africa), specialising in Corporate M&A transactions. Whilst in South Africa he represented significant South African and multi-national corporations across a broad spectrum of industries. Dan also served on the board of directors of Mustek Limited a multi-national IT company, dually listed on the Johannesburg and Taiwanese Securities Exchanges.

Special Counsel, Cowley Hearne Lawyers (now Thomson Geer Lawyers) 2004 – 2007

- Dan emigrated to Sydney, Australia in July 2004 and joined Cowley Hearne Lawyers (which merged with and is now Thomson Geer Lawyers) in the Corporate M&A practice group

Partner, Thomson Geer Lawyers 2007 – present

By size, Thomson Geer is one of the 10 largest law firms operating in Australia, and the 5th largest independent Australian law firm. Thomson Geer has around 560 people, including over 120 Partners operating out of its offices in Sydney, Melbourne, Brisbane, Perth and Adelaide.

- Dan is an experienced corporate lawyer with extensive domestic and international experience across a broad range of industries including technology, health, telecommunications, media, food & beverages, manufacturing, energy and resources.
 - Dan specialises in mergers and acquisitions (including acting for private equity funds in the acquisition and divestment of portfolio companies), fundraisings, energy and resource projects, and general commercial and corporate contracts.
 - Dan was recently acknowledged by The Legal 500 Asia-Pacific (2018 & 2019) for his work in the Corporate and M&A market.
 - He is a member of the Australian Investment Council and AMPLA.
 - Dan is currently the Sydney office leader of Thomson Geer Lawyers.
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ADMISSIONS

Admitted as an attorney in South Africa 1998

***Admitted as a solicitor in NSW** 2005

- *Completed required courses by the Law Extension Committee through the University of Sydney and College of Law.
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COMMUNITY WORK

President, Kensington Shule (Sydney, Australia) 2008 - 2013

Board member of Dover Heights Shule (Sydney, Australia) 2014 – present

**Board member of Moriah War Memorial College Association
and The Moriah War Memorial Jewish College Association Limited** 2019 – present

CV AND STATEMENT – DIRECTOR 2020

NAME: Mrs Judy LOWY

OCCUPATION: Moriah Foundation President

QUALIFICATIONS: B Arts (UNSW)

MORIAH RELATIONSHIPS: Son – Moriah Old Collegian 2008
Daughter - Moriah Old Collegian 2011
Daughter - Moriah Old Collegian 2014
Son in Year 11

MORIAH BOARD DIRECTOR: ▪ **SINCE MAY 2008**

MORIAH FOUNDATION PRESIDENT: ▪ **SINCE 2011**

COMMITTEE/ BOARD REPRESENTATION:

- Capital Appeal 2011 Committee 2011 (Co-Chair)
- Capital Appeal Strategic 2010 – 2012 (Co-Chair 2010-2012)
- College Principal Selection 2018
- Dean of Jewish Life and Learning Selection 2012 - 2013
- Education 2008 - 2009, and since 2011 *
- Enrolment 2008 - 2009, and since 2012 *
- Debtors & Fee Support since 2012 *
- Head of Primary School Selection Panel 2010
- Foundation Steering 2009 - 2010
- Jewish Life and Learning since 2012 (Co-Chair since 2014) *
- Nominations 2016
- Public Relations & Development 2008 - 2009
- Security & Traffic 2008 - 2009

Liaison/representative with outside organisations

- Jewish Communal Appeal (Fundraising) representative since 2011 *
- NSW Jewish Board of Deputies representative 2008 - 2010

External Communal involvement

- Member of Advisory Board of the Council for Jewish Communal Security 2009 - 2012
- Chair JCA Women's Gold Division 2004 - 2008
- Co-Chair UIA Women's Chai Division since 1999
- Member of UIA Women's Executive since 1999
- Director of AIJAC since 2018

STATEMENT (2020): I have been actively involved in communal work for more than 25 years, in both fundraising and leadership positions - predominantly with UIA Young Leadership, UIA General and Women's Divisions, and JCA Women's Division, and for the last 9 years as President of The Moriah Foundation.

CV AND STATEMENT – DIRECTOR 2020

In 2008 I became a Board member of Moriah College, and in 2011 I co-chaired the Capital Appeal, raising more than \$10M to assist the College to purchase the Queens Park site from the NSW government.

Following the success of the Appeal, the College established The Moriah Foundation to ensure the long-term financial sustainability of our school, to assist as many children as possible to access a Moriah education and to ensure that Moriah remains a leading Jewish day school of choice. I was the inaugural President of the Foundation and continue to serve in this role today.

Although only in its infancy, to date the Foundation has over 200 members, has raised around \$28M including \$10M for the 2011 Capital Appeal, provided more than 50 children with bursaries to attend Moriah College, allocated hundreds of vouchers to ensure every Year 10 child is able to participate in the transformative IST experience, launched a range of global signature programs for all students to access, supported students with special needs and funded scholarships to develop our educators' professional practice. The Foundation is also focused on building strong and meaningful relationships with our alumni and our grandparents.

Last year, the Foundation successfully launched The Moriah Foundation Circle, to provide our parents with the opportunity to come together and support our school, and to cultivate the next generation of Moriah supporters.

With the current economic crisis, The Foundation is embarking on a ***Moriah 2020 Response, no child left behind campaign*** to raise much needed funds to support our families who have been impacted so that no child will have to leave Moriah due to the pandemic.

I remain committed in my role as a Moriah Board member and as Foundation President to addressing the critical issues of affordability and sustainability and to continue to raise funds for Moriah families in need as well as for many of Moriah's unique programs accessed by all students.

I am passionate about Moriah and I care deeply about its Jewish Soul, its academic and communal success, and its long term future. I loved being a student at Moriah and feel privileged to have our four children educated at the College.

I am very excited and confident about the future of Moriah College under the leadership of Rabbi Smukler and his team.

I would be honoured to continue to make a meaningful contribution to Moriah.

CV AND STATEMENT – DIRECTOR 2020

NAME: Mr Marc RUBINSTEIN

OCCUPATION: Managing Director, Rothschild & Co (Sydney, Australia)

QUALIFICATIONS: Bachelor of Applied Finance and a Bachelor of Commerce (Accounting Major), Macquarie University

**MORIAH
RELATIONSHIPS:** Son in Year 3 – Moriah
Son in Year K – Moriah
Attended Moriah (class of 1999)

**STATEMENT
(2020):**

- I am seeking to be elected to the Board of Moriah as I believe I can supplement the skillset of the existing Board and assist in continuing to improve the school
- I am a passionate believer in the value of strong education and I can meaningfully contribute to Moriah's continuing role as a leader in Jewish education in Sydney
- All schools are facing old and new challenges around innovation, technology, governance, quality, staffing, parent expectations, health & safety, enrolment, communication and flexibility
- In addition, Moriah is facing significant funding challenges given the current economic climate, existing debt levels and proposed \$80m+ upgrade to facilities
- My extensive experience providing advice to high profile public company Boards, significant financing experience and communications expertise will help guide the school through many of the above challenges
- I have a sound understanding of risk and financial matters and have the time, energy and personal commitment to roll up my sleeves and make a contribution to Moriah
- My values are very much aligned to those of Moriah, namely respect, integrity, commitment, kindness and responsibility

CV: See copy of CV attached

SUMMARY

- Experienced investment banker who has successfully advised clients in a variety of sectors across the full spectrum of corporate finance transactions
- Experience working effectively with Board members, senior management, shareholders, private equity sponsors and financiers
- Entrepreneurial, having co-founded an offshore medical transcription business whilst studying at university
- Highly motivated with a strong track record of achievement

PROFESSIONAL EXPERIENCE

MANAGING DIRECTOR, ROTHSCCHILD & CO (SYDNEY, AUSTRALIA) SEP 06 - PRESENT

- Provision of strategic and financing advice to Boards, CEOs and shareholders, including market assessment, evaluation of M&A and organic growth options and consideration of divestment/exit alternatives in the context of broader strategic objectives
- Successful execution of acquisition, divestment, equity raising, restructuring and debt advisory mandates
- Significant cross-border transaction experience developed over multiple strategic engagements
- Coverage of clients in the education, healthcare, consumer, industrials, private equity and leisure sectors

EXECUTIVE, ANZ INVESTMENT BANK (SYDNEY, AUSTRALIA) FEB 06 - AUG 06

- Recruited as part of the ANZ Graduate Program, the sole representative within the Mergers & Acquisitions team and one of four graduates in the Investment Bank

CO-FOUNDER, DICDOC (SYDNEY, AUSTRALIA) JAN 01 - DEC 05

- Co-founded DicDoc, a company specialising in offshore medical transcription services
- Responsible for all aspects of setting up the company including administration, sales, marketing, finance and IT
- Drove the approval process with the South Eastern Sydney Area Health Service and successfully implemented the system within a number of private practices and the Royal Hospital for Women

EDUCATION

MACQUARIE UNIVERSITY (SYDNEY, AUSTRALIA) MAR 02 - NOV 05

- Completed a double degree, combining a Bachelor of Applied Finance and a Bachelor of Commerce (majoring in Accounting)
- 6 month student exchange program completed at Michigan State University, USA

MORIAH COLLEGE (SYDNEY, AUSTRALIA) FEB 91 - NOV 99

- Higher School Certificate

Relevant experience and capabilities

- Extensive experience advising high profile public and private company Boards and management teams on strategic decisions.
- Vast involvement in developing and critiquing strategic plans for a range of organisations.
- Skills and knowledge gained through being an adviser on numerous relevant transactions including in the education sector.
- Significant experience raising and managing highly complex financing structures, including restructuring assignments.
- Wide-ranging financial analysis skills developed over 15 years as an investment banker at the leading independent global investment bank.
- Regularly involved in public relations in the context of large-scale transactions (including leading multiple crisis management workstreams).

CV AND STATEMENT – DIRECTOR 2020

NAME:	Mr Dani SHER
OCCUPATION:	Co-founder and managing director of Atlantic Growth Capital (Atlantic) (Sydney, Australia)
QUALIFICATIONS:	Qualifications: CA, MAcc, MBA, BA
MORIAH RELATIONSHIPS:	Son in Year 6 – Moriah Daughter in Year 4 – Moriah Son in Year K – Moriah
MORIAH BOARD MEMBER:	<ul style="list-style-type: none">▪ SINCE JUNE 2019
CURRENT MORIAH COMMITTEE MEMBER:	<ul style="list-style-type: none">▪ Member of the Building & Infrastructure Committee since 2019▪ Member of Finance & Audit Committee since 2019▪ Member of the Government Funding Committee since 2019▪ Member of Security & Traffic Consultative Committee since 2019
STATEMENT (2020):	<p><u>Background</u></p> <p>Over 18 years of private equity and M&A experience including investment evaluation, due diligence, tax structuring, and transaction execution</p> <p>Co-founder and managing director of Atlantic Growth Capital, a growth focused private equity and family office investment manager</p> <p>Director and Audit and Risk Committee Chair of Atlantic Food Holdings Pty Ltd, an acquisitive holding company in the food and beverage manufacturing and wholesale industry</p> <p><u>Postgraduate qualifications</u></p> <p>Master of Business Administration at Bar-Ilan University, Israel, Master of Professional Accounting at UNSW, Sydney and certified member of the Institute of Chartered Accounts Australia and New Zealand (awarded 2009 in Sydney)</p> <p><u>Why Moriah?</u></p> <p>I am particularly passionate about promoting the values of Moriah, being a Modern-Orthodox-Zionist Jewish College, as well as striving to be a College of excellence and at the same time being inclusive. With three children at Moriah (currently all in the Primary School), I am naturally invested in the medium to long term success of the College</p> <p>I am also excited and confident about the future of the College under the leadership of Rabbi Smukler, Mrs Fisher, and the executive team. It would be an honour to have the opportunity to continue to make a meaningful contribution to the College</p>
CV:	See copy of CV attached

PERSONAL DETAILS

Dani Sher (Australian Citizen) 32 Lancaster Road, Dover Heights, NSW 2030
Tel: 0423 698 352 Email: jdsher@optusnet.com.au

PROFILE

Strong communication and effective leadership skills developed through an extensive career in Private Equity Funds Management, Capital Raising and Structuring, Corporate Finance, Accounting & Advisory.

Responsible Manager for ~7 years of an Australian Financial Services License (AFSL)

RELEVANT PRIVATE EQUITY ROLES

References available on request

Role: Co-founder and Managing Director
Company: Atlantic Growth Capital (Atlantic) (Sydney, Australia)

Overseeing Atlantic's financial, governance, and operational risk management, responsibilities include origination and deal sourcing, adviser coverage, investor relations management, and implementation of systems, policies, and its risk and compliance framework. Responsibilities include due diligence, structuring, and transaction execution including commercial and financial due diligence, arrangement of funding facilities and negotiation of transaction documentation.

Key Achievements:

- First close of the Atlantic Investment Trust I on 15th November 2019
- Establishment of Atlantic Food Holdings (AFH), a diversified food and beverage focused group targeting organic and acquisition growth
- Director and Audit Committee Chair of AFH and its subsidiaries
- Sourcing and completion of financial, tax, and commercial due diligence, and legal negotiations for AFH's first acquisition in December 2019

(2018 – current)

Role: Chief Financial Officer
Company: Anchorage Capital Partners (Sydney, Australia)

Primary responsibility for finance and operational management, investor relations management, oversight of systems, policies, risk and compliance, and management of debt facilities across multiple funds and portfolio companies.

Responsibilities included due diligence, structuring, and transaction execution including commercial and financial due diligence, arrangement of funding facilities and negotiation of transaction documentation. Together with developing turnaround strategy and blueprints for success, played a leadership role in the corporate 'carve out' separation and integration management area, taking leading roles in strategic turnaround projects, and portfolio company performance monitoring.

Key Achievements:

- Integral member of all transaction teams for all investments and exits of Anchorage Capital Partners Funds (17 completed transactions in 8+ years, 30-40 including unsuccessful deals)
- Second and third close of Anchorage Capital Partners Fund I in 2009&2010 - \$100m raise of the final \$200m fund, 2008 vintage – a leading performer in key metrics against Australian peers
- Anchorage Capital Partners Fund II fundraising in 2012 - \$250m fund, 2013 vintage – strong (top quartile) performer in key metrics against Australian peers (on departure in 2017)
- Structuring and raising the Anchorage Childcare Co-Investment fund in 2015 - \$90m fund investing alongside Anchorage in the \$260m EV Affinity Education Group childcare deal
- Anchorage Capital Partners Fund III fundraising in 2017 - \$350m fund
- Responsibilities included financial and commercial due diligence, arranging and negotiating acquisition debt and transactional banking facilities (over \$500m in debt facilities raised for Anchorage), SPA and TSA negotiations, tax DD and structuring

(2009 – 2017)

Role: **Investment Manager** (2008-2009)
Role: **Associate Director** (2007-2008)
Company: **Bamford Partners – Private Equity & M&A Advisory** (Sydney, Australia)

Reporting to US Private Equity Sponsor, Monitor Clipper Partners (MCP), Cambridge, Massachusetts, providing operational and strategic input, and performance monitoring of Australian portfolio companies. Led the financial modelling and M&A transaction advisory support team. Responsibilities included origination of Private Equity opportunities for MCP as well as M&A support engagements for a range of clients in multiple sectors.

Key Achievements:

- Joint Sell-side mandate in AGL Energy Limited's successful takeover of Sydney Gas Limited (~\$170 million Equity Value) – Built the valuation and divestment case model in consultation with SGL CEO, Andrew Lukas
- IPO of Papuan Precious Metals - Participated on the Board of a Canadian Listed mining group on behalf of the firm in the role of Chief Financial Officer (2008-2009)
- Origination of a 'Small-Cap' PE transaction in the fintech sector (~\$100m EV)
- Transactional modelling & valuation support for multiple private equity transactions (EV~\$50m+) (2007 – 2009)

Role: **Manager**
Company: **Jirsch Sutherland Group – Sell Side/Restructuring Advisory** (Sydney, Australia)

Responsibilities included specialist financial modelling and preparation of sell side Information Memoranda for corporate divestments commencing workout and/or restructuring processes, including receiverships, administrations, and non-core business carve outs

Key Achievements: Successfully assisted several Australian SME's, maximising returns to stakeholders across multiple sectors including, mining, engineering services, financial services, health & fitness, and retail (2005 – 2007)

Role: **Investment Manager** (2004 – 2005)
Role: **Associate/Analyst** (2002 – 2003)
Company: **CMS Group – Investments** (Johannesburg, South Africa)

Role involved preparation of financial models and internal market research and viability reviews for the firm's private equity and debt (including mezzanine) investments as well as for external consulting clients.

Key Achievements:

- Performed the role of Chief Restructuring Officer of Eastvaal Motors in 2003 taking a lead role in its privatisation, restructuring, change management (including culture programs), and together with the executive team implementing best practice processes, systems, and policies
- Executive Director of Tollbridge Investments in 2004, investing arm of the group focused on special situations investments. Role included transaction sourcing, investment case preparation, and transaction execution both in asset investments and divestments

(2002 – 2005)

QUALIFICATIONS

2007-2008	CA
INSTITUTION:	<u>Institute of Chartered Accountants Australia.</u>
MODULES:	Financial Accounting (Distinction), Management Accounting, Tax, Audit, Integrated
2006-2007	Master of Professional Accounting- MPAcc
INSTITUTION:	<u>University of New South Wales, Sydney, Australia.</u>
SUBJECTS INCLUDED:	Statistics (Distinction) Business Law (Distinction) Strategic Finance and Resource Management (Distinction) Corporate Accounting and Regulation (High Credit) Advanced Financial Reporting (Credit)
2001-2002	Master of Business Administration - MBA
INSTITUTION:	<u>Graduate School of Business, Bar-Ilan University</u>
MAJORS:	Corporate Finance (Distinction) Business Management (Distinction) Advanced Information Systems (High Distinction)
ACHIEVEMENTS:	>90% GPA (grade point average) Elected as Student Representative for 2002
1998-2000	Bachelor of Arts - BA (with Commerce)
INSTITUTION:	<u>University of the Witwatersrand (Wits)</u>
SUBJECTS INCLUDED:	Corporate Finance, Investments, Business Statistics, Economics, Computational Maths, Sociology
AWARDS:	2000: <i>Certificate of Excellence</i>
1996	Diploma in Information Technology
INSTITUTION:	<u>University of Johannesburg (formerly the Technikon South Africa)</u>
SUBJECTS:	Information Systems, Development & Systems Software